2017 Global Risk Management Survey-

Australian Highlights

Today's organisations in Australia are facing complex and interconnected risks. We live in an era of unprecedented volatility. Trends on three major dimensions – economics, demographics, and geopolitics – combined with the exponential pace of technology change, are converging to create a challenging new reality for organisations. These forces create opportunities that we cannot even imagine, but also present new frontiers to be explored.

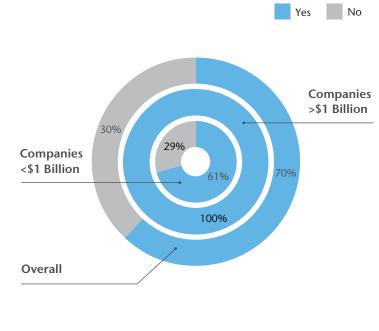
Top Ten Risks % of Respondents Indicating as % with Plans Top 10 Risk % of Loss in Place 66% 21% 58% 62% 8% 67% 52% 43% 57% 52% 30% 67% 45% 12% 92% 40% 26% 87% 38% 14% 82% 36% 43% 52% 36% 5% 81%

26%

Top Five Emerging Risks in 2020



Presence of a Formal Risk **Management Department**



Data Source: Aon's 2017 Global Risk Management Survey

Risk Departments Cultivate a Comprehensive Process to Identify and Assess Current and Emerging Risks

7% 67%

Identification of Major Risks Assessment of Major Risks Risk information from other function-led processes (e.g.internal audit, disclosure, compliance, etc.) Board and/or management

assessment or other processes Structured enterprise-wide

Senior management judgment and experience

risk identification process

judgment and experience

discussion of risk during

annual planning, risk

Industry analysis, external reports

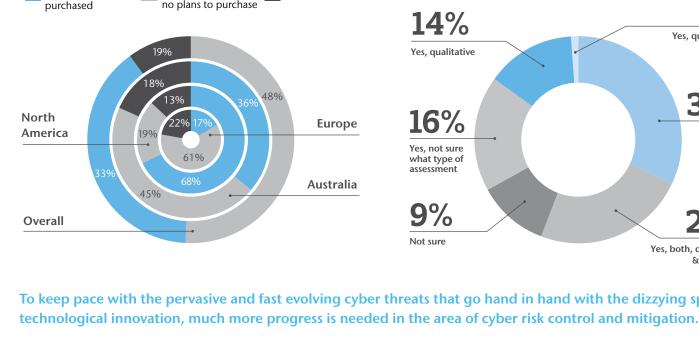
process

No formalised

Senior management judgment and experience Board and/or management discussion of risk during annual planning, risk assessment or other processes Structured enterprise-wide risk assessment process supported by a standard toolkit and methodology Risk modeling/risk quantification analysis Consult with external service provider/advisor No formalised process

Insurance currently Not purchased and Plan to purchase no plans to purchase

Cyber Purchasing Patterns



Cyber Risk - Completed Assessment



What top 3 methods do you utilise to What are the 3 most important drivers

management program?

evaluate the effectiveness of your risk

involvement of risk management within your organisation

which risk concepts are integrated into business investments & strategic decisions

effectiveness

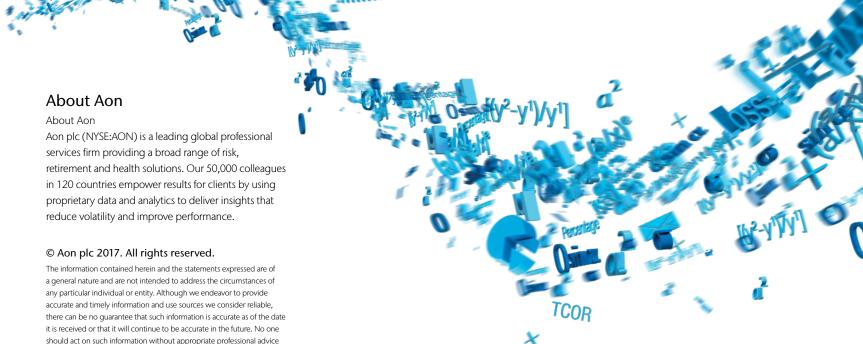
in your choice of insurers?







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For full insights from the survey, visit us at aon.com/2017GlobalRisk

after a thorough examination of the particular situation.